



Oxfordshire Joint Health and Overview Scrutiny Committee

Date of Meeting: Thursday, 21st April 2016

Title of Presentation: Oxfordshire's Health and Social Care Transformation Plans

Purpose: To update the Oxfordshire Joint Health and Overview Committee (HOSC) on the development of system-wide transformation plans.

Members of the Committee are invited to note and comment on the development of Oxfordshire's Transformation Plans.

Senior Responsible Officer: Stuart Bell, Chair of Oxfordshire's Transformation Board

1. Background

The purpose of this paper is to update members of HOSC on the development of Oxfordshire's Transformation Plans.

The Transformation Board has made good progress in developing the scope and vision for change needed across Oxfordshire to address both current issues and future demand against a backdrop of achieving significant savings and financial constraint in future years.

The storyboard, previously presented to HOSC in November and February, provides a clear rationale for change. The Care Closer to Home strategy presented to HOSC in February provides a framework for determining the level of change needed to reshape the system, reduce the reliance on hospital based care and promote greater levels of prevention and self-care.

This paper describes the work taking place to scope the transformational change required over the next 5 years for individual service areas at county, locality and wider regional footprint levels, in line with NHS England's planning requirements.

2. Sustainability and Transformation Plan

The NHS England Planning Guidance, December 2015, asked all health and care systems to develop a 5 year Sustainability and Transformation Plan (STP) for submission at the end of June 2016.

In Oxfordshire, this work will lead to proposals for new pathways of care and 5 year strategic plans for the following service areas:

- Urgent and Emergency Care
- Planned Care
- Specialist Care
- Long Term Conditions, Integrated Care and Primary Care
- Mental Health Services
- Learning Disability Services
- Maternity Services

Work streams, with senior leaders, staff and clinicians from across the health and social care, have been set up in the above areas to identify the existing health and wellbeing, care and quality and finance and efficiency gaps and means of closing the gaps over a five year period (2016/17 – 2020/21).

We are also considering a range of IM&T, Estates and Workforce initiatives in support of new ways of delivering services, with dedicated groups leading this work. A copy of the programme structure is attached as Appendix 1.

The footprint for our transformation plan is largely Oxfordshire however we have formed an alliance with Buckinghamshire, Berkshire West (BOB), led by OCCG's CEO, to jointly develop transformation plans on a wider footprint where appropriate.

Our priority in 2016/17 is to kick start these programmes of transformation that over the next 5 years will impact on the three STP gaps, deliver the NHS Mandate 2020/21 goals and bring about significant system change for the benefit of people across the county.

3. Engagement and Consultation

Our plans for the near future include working with stakeholders across the system to develop and test future health and social care models (late spring 2016 to early summer), followed by a more formal consultation process with stakeholders on any proposed changes (autumn 2016).

We believe all the stakeholders in the system have a clear understanding of the need for new care models that have the potential to deliver a better user experience, higher quality and the potential to lower costs. All partner organisations support the vision and direction of travel.

As stated: our aim will be to bring the bulk of care closer to home, recognising that the best bed is, for majority of people, their own bed. This will of course require a cultural shift from reactive to proactive healthcare approaches and focus care more effectively around patients/service users, their families and local communities.

At this point, we don't know how services will change and no decisions have been made. However, through its work streams the programme is looking at a number of areas where quality and service pressures need to be addressed in order to develop a sustainable and affordable system for the future, these include:

- Community inpatient services (health)
- Community intermediate care bed services (LA)
- Acute inpatient beds
- The Horton General Hospital—urgent and emergency care, intensive care, obstetrics and paediatrics and overlapping with some of the others in this list (discussions have already commenced in the North of the county with the Community Partnership Network and the North Public Locality Forum)

- Maternity, obstetrics and paediatrics services – in line with national and Strategic Clinical Network capacity reviews
- Mental health inpatient services
- New models of care and services in localities including outpatients, diagnostics, Multi-Speciality Community Providers, changes in primary care, changes in social care
- Stroke Services – in response to the Sentinel National Stroke Audit Project (SSNAP), where Oxfordshire is performing below the quality expected particularly in the north of the county. The Thames Valley Cardiovascular Clinical Network has endorsed the adoption of a new service model for stroke care, which will entail changes to services within Oxfordshire. The revisions in the stroke pathway aim to improve the quality of care being delivered.

We will bring further details and proposed consultation plans to the HOSC over the coming months.

Following public engagement and consultation, we would be aiming to make decisions about future ways of delivering health and social care in Oxfordshire in early 2017.

In the meantime, we are continuing to make patients and the public aware of the transformation programme and establishing mechanisms for the patient and public voice to be represented in the governance arrangements.

Public briefings are now being prepared following each Transformation Board meeting and are available on OCCGs website:
<http://www.oxfordshireccg.nhs.uk/about-us/work-programmes/transforming-health-in-oxfordshire/> Presentations on the Transformation Programme have also been given to a number of public locality forums and the Community Partnership Network.

The Transformation Board is setting up a stakeholder reference group to support public engagement and test ideas and consultation proposals throughout the life of the programme; with the chair of the group having a place on the Transformation Board.

4. Timeframe

Deadline	Date
First STP submission to NHSE (on a BOB footprint)	15 th April 2016
High level service area 2020/21 transformation plans (including clinical, partnership and public engagement)	End of May 2016
Locality Forum Engagement	Early June 2016
Development and system sign off of the Transformation Plan documents	During June 2016
Final STP submission to NHSE	30 th June 2016
NHSE sign off of Oxfordshire's STP	End of July 2016
Public Consultation	September – December 2016

5. Recommendation

HOSC is asked to discuss and note the progress being made in the development of Oxfordshire's Transformation Plans, how we aim to ensure proper engagement and note the way in which the work will enable the submission of an STP by the 30th June 2016 and support preparation for public consultation later in the year.

Further updates will be provided to HOSC in June and September 2016.

Appendix 1 Transformation Programme Structure

